



(Registered in England No. 00998314)

Chairman's Letter to Shareholders and Notice of Annual General Meeting

SIG plc's Annual General Meeting will be held at
SIG West London, Mathisen Way, Poyle, Slough, SL3 0HB
on Thursday 30 April 2026 at 9.30am

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in any doubt as to the action you should take you should immediately seek advice from your stockbroker, bank manager, solicitor, accountant or other independent professional advisor duly authorised under the Financial Services and Markets Act 2000.

If you have sold or otherwise transferred all of your shares in SIG plc, please forward this document and any accompanying documents, with the exception of any personalised documents, as soon as possible to the purchaser or transferee or to the stockbroker, bank or other agent through whom the sale or transfer was effected, for transmission to the purchaser or transferee. A copy of this Notice, and other information required by section 311A of the Companies Act 2006, can be found in the Investors section at www.sigplc.com. The Notice of Annual General Meeting is set out on pages 6 to 9 of this document. A Form of Proxy for use at the Annual General Meeting may be enclosed.

Chairman's Letter to Shareholders

Dear Shareholder,

The Annual General Meeting (the “AGM”) of SIG plc (the “Company”) will be held at 9.30am on Thursday 30 April 2026 at SIG West London, Mathisen Way, Poyle, Slough SL3 0HB.

We consider the AGM to be an important event in our calendar and an opportunity for the Board of Directors to engage with our shareholders. Each Chair of the Board's Audit & Risk, Remuneration and Nominations Committees will be available at the AGM to answer any questions arising from the work of those Committees.

If you would like to ask a question relating to the business of the AGM in advance, please email us at cosec@sigplc.com no later than 48 hours before the AGM is due to take place.

All questions submitted in advance will be answered at the meeting where possible. We encourage you to monitor our website at www.sigplc.com where we will communicate any additional information relating to the AGM arrangements, should the need arise.

The formal Notice of AGM of the Company is set out on pages 6 to 9 and an explanation of the business to be considered and voted on at the AGM is set out in this letter.

Annual Report and Accounts (Resolution 1)

The Chairman will present the audited Annual Report and Accounts of the Company for the year ended 31 December 2025 to the meeting. Shareholders are asked to receive the reports of the Directors and the Auditor, the Strategic Report and the Financial Statements for the year ended 31 December 2025.

Directors' Remuneration Report (Resolution 2)

The Directors' Remuneration Report is set out in the 2025 Annual Report and Accounts on pages 80 to 108. Resolution 2 is the ordinary resolution to approve the Directors' Remuneration Report (excluding the part setting out the Directors' Remuneration Policy on pages 88 to 99). The vote upon the Directors' Remuneration Report is advisory and does not affect the future remuneration paid to any Director.

The report gives details of the Directors' remuneration for the year ended 31 December 2025. The report also includes a statement from the Chair of the Remuneration Committee and details of the Remuneration Committee's representations and activities. The Company's Auditor, Ernst & Young LLP, have audited those parts of the Directors' Remuneration Report which are required to be audited and their report is issued in the Annual Report and Accounts. This resolution is put to shareholders annually as required by the Companies Act 2006 (the “Act”).

Directors' Remuneration Policy (Resolution 3)

The Act provides that companies must put their Directors' Remuneration Policy to a shareholder vote at least every three years. The current policy, which was approved at the 2023 AGM (the “2023 Policy”), is due to expire this year and therefore we are proposing that an updated Directors' Remuneration Policy be adopted at the AGM.

During 2025, the Remuneration Committee undertook a comprehensive review of the 2023 Policy and concluded that some amendments should be proposed to provide additional flexibility over the next three years. We invited our principal shareholders to comment on the draft Policy and we have taken their feedback into account.

The main proposed changes are to enable the Remuneration Committee to grant long-term Performance Share Awards (“PSAs”) in place of or alongside the Restricted Share Awards (“RSAs”) that have been granted to Executive Directors since 2020. Given our need during the lifetime of this Policy to recruit a Group Chief Executive Officer to succeed Pim Vervaat who has the calibre to successfully lead the business amidst challenging market conditions, the Remuneration Committee believes that introducing this flexibility is essential. The current limit of 125% of salary in RSAs will remain, but if PSAs are made then their limit will be 250% of salary (reflecting a market standard conversion rate of 1:2). Alternatively, flexibility will be provided for a mixture of RSAs and PSAs to be granted using a ‘blended’ limit between the respective ‘pure’ limits, using a 1:2 ratio of RSAs to PSAs.

For 2026, it is not envisaged that any PSAs will be granted to an Executive Director. However, if PSAs are granted during the lifetime of the new Policy, the performance conditions will be weighted at least 75% to financial measures (e.g. Total Shareholder Return, EPS, ROCE and Cash Flow) aligned to our long-term business strategy.

The full updated Policy is set out on pages 88 to 99 of the 2025 Annual Report and Accounts. The vote on the new Directors' Remuneration Policy is binding and, if this resolution is passed, the Policy will take effect from the date of its adoption.

Amendments to the SIG plc Long Term Incentive Plan, previously known as the SIG plc Restricted Share Plan (Resolution 4)

The rules of the 'Restricted Share Plan' were approved by shareholders at the General Meeting held in November 2020. As a result of the changes proposed under the new Directors' Remuneration Policy – including the ability to grant PSAs – the name of the plan has been changed to the SIG plc Long Term Incentive Plan (“LTIP”).

This resolution seeks shareholder approval for the amendment of the LTIP, to align the rules with the proposed new Directors' Remuneration Policy (see Resolution 3), as well as updating the rules for recent changes in investor guidance and market practice.

In summary, the following changes will be made to the LTIP rules, subject to shareholder approval:

- Introduce flexibility to grant both PSAs as well as RSAs.
- Amendments to the individual award limits to cater for the potential to award RSAs, PSAs or a mixture of each. The individual limit on grants to an eligible employee will continue to be 125% of salary in RSAs, or 250% of salary in PSAs, or a combination of the two in the proportion of 1:2. Consistent with the Directors' Remuneration Policy, these individual limits do not apply to recruitment related awards including buy-out awards.
- Removal of 5% in 10 years share issuance limit but noting that the overarching 10% in 10 years issuance limit is retained and unchanged.
- Updating the malus and clawback triggers and periods for application to align with the Directors' Remuneration Policy, and noting that these are consistent with the guidance to the 2024 UK Corporate Governance Code (the “Code”).
- Include the ability for the Remuneration Committee to extend the exercise period of an option if it cannot be exercised due to dealing restrictions.
- Clarified that dividend equivalents will accrue on unexercised options that remain subject to a holding period.

The rules of the LTIP (marked up to show the amendments for which approval is sought) will be available for inspection: (i) at the AGM venue from 15 minutes before the AGM until it ends; and (ii) on the National Storage Mechanism from the date of publication of this Notice of AGM.

Election or Re-Election of Directors (Resolutions 5 to 13)

All Directors are seeking election or re-election at the AGM in accordance with the requirements of the Code.

It is the view of the Board that each of the Non-Executive Directors brings considerable management experience and independent perspective to the Board's discussions and that each of the independent Non-Executive Directors is considered to be independent of management and free from any relationship or circumstance that could affect, or appear to affect, the exercise of their independent judgement. Bruno Deschamps and Diego Straziota are non-independent Non-Executive Directors nominated by CD&R. The Board believes that their contribution has been considerable and that they bring independent thought and challenge to the Board.

During 2025, the Company announced the appointment of Pim Vervaat as the new Group Chief Executive Officer and further announced that Pim intends to serve as CEO for approximately 18 months before transitioning to the role of non-executive chair. Pim took up the role as CEO on 1 October 2025 and it is anticipated that he will transition to become chair in March/April 2027. I was appointed as a Director of the Company, and as Chairman, on 1 November 2017 and accordingly I will have served for nine years on 31 October 2026. Provision 19 of the Code states that the chair should not remain in post beyond nine years from the date of their first appointment to the board. However, in the circumstances where the Company has already announced that it is expected that Pim Vervaat will transition to the chair role in March/April 2027, the Board believes that it is appropriate that I remain as Chairman until this transition is effective. Accordingly, my term of office was recently extended by the Board from 31 October 2026 to 29 April 2027 (being the anticipated date of the 2027 annual general meeting) and further I seek re-election as a Director at the AGM through to the 2027 annual general meeting.

The Board has confirmed, following a formal performance review, that each of the Directors make an effective and valuable contribution to the Board and are able to dedicate sufficient time to their role and responsibilities. I strongly recommend that you vote in favour of the election or re-election of each of the Directors. Biographical details of the Directors, including details of their contribution and how it is, and continues to be, important to the Company's long-term sustainable success, are included on pages 10 and 11 of this document.

Re-Appointment of Auditor and Auditor's Remuneration (Resolutions 14 and 15)

The Auditor of the Company is subject to re-appointment at each Annual General Meeting. On recommendation of the Audit & Risk Committee, Resolution 14 proposes that Ernst & Young LLP be re-appointed as the Company's Auditor to hold office until the next general meeting at which financial statements are laid before the Company.

Resolution 15 authorises the Audit & Risk Committee to determine the external Auditor's remuneration.

Political Donations (Resolution 16)

Part 14 of the Act requires companies to obtain shareholders' authority for political donations to registered political parties, other political organisations or an independent election candidate and for any political expenditure. The definitions of 'political donations' and 'political expenditure' under the Act are wide and as a result it is possible that they may include, for example, sponsorship, subscriptions, paid leave for employees fulfilling certain public duties and/or bodies concerned with policy review and law reform.

Notwithstanding that the Company has not made a political donation in the past and has no intention either now or in the future of making any political donation or incurring any political expenditure, the Board has decided to propose Resolution 16 to shareholders to seek authority for the Company to make political donations. The Resolution will allow the Company to support the community and put forward its views to wider business and Government entities without the risk of inadvertently breaching the Act.

The authority is subject to a maximum aggregate amount of £50,000 and will cover the period from the date that Resolution 16 is passed until the end of the next Annual General Meeting of the Company or, if earlier on 30 June 2027.

Chairman's Letter to Shareholders continued

Authority to Allot Equity Securities (Resolution 17)

Resolution 17 seeks to renew the Directors' authority to allot shares.

At the last Annual General Meeting of the Company held on 1 May 2025, the Directors were given authority to allot ordinary shares in the capital of the Company up to a maximum nominal amount of £78,770,464, representing approximately two-thirds of the Company's then issued ordinary share capital. This authority expires at the conclusion of the AGM. Resolution 17 will, if passed, renew this authority, in line with the guidelines published by the Investment Association ("IA") in February 2023.

The IA guidelines on Directors' authority to allot shares state that IA members will regard as routine an authority to allot up to two-thirds of the existing issued share capital, provided that any amount in excess of one-third of existing issued shares can be applied to fully pre-emptive offers only.

In light of these guidelines, the Board considers it appropriate that the Directors be granted authority to allot shares in the capital of the Company up to a maximum nominal amount of £78,770,464 representing the guideline limit of approximately two-thirds of the Company's issued ordinary share capital as at 10 March 2026 (the latest practicable date prior to the publication of this document). Of this amount, a maximum nominal amount of £39,385,232 (representing approximately one-third of the Company's issued ordinary share capital) can only be allotted pursuant to a fully pre-emptive offer. The authority will last until the conclusion of the next Annual General Meeting of the Company or, if earlier, 30 June 2027. The Directors have no present intention of exercising this authority, however they consider it appropriate to maintain the flexibility that this authority provides.

As at the date of this letter, the Company does not hold any ordinary shares in the capital of the Company in treasury.

Disapplication of Statutory Pre-Emption Rights (Resolutions 18 and 19)

Resolutions 18 and 19 are proposed as Special Resolutions to give the Directors authority to allot ordinary shares in the capital of the Company pursuant to the authority granted under Resolution 17 above for cash (and/or sell any treasury shares for cash) without complying with the pre-emption rights in the Act in limited circumstances.

Resolution 18 will permit the Directors to allot:

- (a) equity securities for cash and sell treasury shares up to a nominal amount of £78,770,464 representing two-thirds of the Company's issued share capital as at 10 March 2026 (being the last practicable date prior to publication of this document) on an offer to existing shareholders on a pre-emptive basis (that is, including a rights issue or an open offer), subject to any adjustments, such as for fractional entitlements and overseas shareholders, as the Directors see fit; and
- (b) equity securities for cash and sell treasury shares up to an aggregate nominal value of £5,907,784 which represents 5% of the issued ordinary share capital of the Company as at 10 March 2026 (being the last practicable date prior to publication of this document) otherwise than in connection with a pre-emptive offering to existing shareholders.

Resolution 19 will permit the Directors to allot additional equity securities for cash and sell treasury shares up to a maximum nominal value of £5,907,784, representing a further 5% of the issued ordinary share capital of the Company otherwise than in connection with a pre-emptive offer to existing shareholders for the purpose of financing a transaction (or refinancing within twelve months of the transaction) which the Directors determine to be an acquisition or other capital investment as contemplated by the Pre-Emption Group's Statement of Principles, and which is announced contemporaneously with the allotment, or has taken place in the preceding twelve-month period and is disclosed in the announcement of the allotment. The Directors believe that it is appropriate to seek this additional 5% authority in Resolution 19 to give the Company the flexibility that this resolution affords.

The maximum nominal value of equity securities which could be allotted if the authorities contained in Resolutions 18(b) and 19 were both used would be £11,815,568, which represents approximately 10% of the issued ordinary share capital of the Company, at 10 March 2026, (being the latest practicable date prior to publication of this document).

The Directors have no present intention of exercising these authorities to issue ordinary shares, however they consider it appropriate to maintain flexibility that these authorities provide. The authorities contained in Resolutions 18 and 19 will expire upon the earlier of the end of the next Annual General Meeting of the Company or 30 June 2027.

The Directors confirm that they intend to follow the shareholder protections in paragraph one of Part 2B of the Statement of Principles on Disapplying Pre-Emption Rights most recently published by the Pre-Emption Group prior to the date of the Notice of AGM.

The Directors are aware of the Pre-Emption Group's most recent Statement of Principles on Disapplying Pre-emption Rights published in November 2022. However, at this time, in Resolutions 18 and 19 the Directors consider it appropriate to seek the previous limits of 5% of the issued ordinary share capital of the Company.

Authority To Purchase Ordinary Shares (Resolution 20)

It is a requirement of Section 693 of the Act that a company shall not make a market purchase of its own shares unless the purchase has first been authorised by the Company at a general meeting. Accordingly, Resolution 20 to be proposed as a Special Resolution gives the Directors power to make market purchases of the Company's shares up to a maximum amount of 118,155,697 ordinary shares (representing approximately 10% of the current issued ordinary share capital of the Company as at 10 March 2026 (the latest practicable date prior to the publication of this document)). This power will expire at the conclusion of the next Annual General Meeting of the Company or, if earlier, 30 June 2027. It is intended that purchases will only be made on the London Stock Exchange.

The Directors consider that it is in the best interests of all shareholders that the Company should have the flexibility to make market purchases of its own shares; however, this is not intended to imply that the shares will be purchased. The Directors would make such purchases only if it would be in the best interests of shareholders generally (taking into account, for example, the financial resources of the Company, the Company's share price and future funding opportunities) and if such purchases would result in an increase in earnings per share.

Listed companies purchasing their own shares are allowed to hold them in treasury as an alternative to cancelling them. No dividends are paid on shares while they are held in treasury and no voting rights attach to the treasury shares. If Resolution 20 is passed, it is the Company's intention to hold any shares purchased in treasury for use in connection with the Company's employee share schemes. However, in order to respond properly to the Company's capital requirements and prevailing market conditions, the Directors will reassess at the time of any and each actual purchase whether to hold the shares in treasury or cancel them, provided it is permitted to do so. The Company currently holds no ordinary shares in treasury.

The Directors have no current intention of using the powers sought under Resolution 20, but as noted above, consider it advisable to pass this Resolution in order that they can be prepared to take advantage of future situations which may arise.

As at 10 March 2026 (the latest practicable date prior to the publication of this document), there were Directors' options outstanding over 20,956,855 ordinary shares in the capital of the Company representing 1.77% of the Company's issued ordinary share capital.

If the authority to purchase the Company's ordinary shares being sought in Resolution 20, and the existing authority to purchase ordinary shares taken at last year's Annual General Meeting (which expires at the end of the AGM) were exercised in full, these options would represent 1.97% of the Company's issued ordinary share capital.

Length of Notice of General Meetings Other Than Annual General Meetings (Resolution 21)

Resolution 21 is a resolution to allow the Company to hold general meetings (other than Annual General Meetings) on 14 clear days' notice.

General meetings (other than Annual General Meetings) must be held on 21 clear days' notice unless shareholders approve a shorter notice period, which cannot be less than 14 clear days. Annual General Meetings must always be held on at least 21 clear days' notice. In order to be able to call a general meeting on less than 21 clear days' notice, the Company must make a means of electronic voting available to all shareholders for that meeting. This condition is met if the company offers a facility, accessible to all shareholders, to appoint a proxy by means of a website.

The Directors are proposing Resolution 21 as a Special Resolution to approve 14 clear days as the minimum period of notice for all general meetings of the Company other than Annual General Meetings. The approval of this Resolution will be effective until the end of the next Annual General Meeting of the Company, when it is intended that the approval will be renewed. The Board will consider on a case-by-case basis whether the use of the flexibility offered by the shorter notice period is merited, taking into account the circumstances, including whether the business of the meeting is time-sensitive and whether it is thought to be to the advantage of shareholders as a whole.

Notice Of Publication Of Annual Report And Accounts

Notice is hereby given that the SIG plc 2025 Annual Report and Accounts has been published on the Company's website at www.sigplc.com/investors/results-reports-and-presentations. If you have elected to receive shareholder correspondence in hard copy, then the Annual Report and Accounts will accompany this Notice. Should you wish to change your election at any time, you can do so by contacting our Registrars, Computershare, on 0370 707 1293. Operator assistance is available between 8.30am and 5.30pm each business day. Callers from outside the UK should dial +44 370 707 1293.

Voting At The AGM

Your vote is important, and I would encourage you, regardless of the number of shares you own, to complete, sign and return the Form of Proxy so as to reach the Company's Registrars, Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol, BS99 6ZY, not less than 48 hours before the time fixed for the holding of the AGM. Alternatively, shareholders may also register their proxy appointment and voting instructions electronically. Please refer to the notes on pages 8 and 9 of this document for further details on how to appoint a proxy and vote electronically. The deadline for the receipt by our Registrars of all proxy appointments is 9.30am on 28 April 2026. Voting will be by poll this year.

Recommendation

The Board considers that all the Resolutions set out in the 2026 Notice of Annual General Meeting are likely to promote the success of the Company and are in the best interests of the Company and its shareholders as a whole. The Directors unanimously recommend that you vote in favour of the proposed Resolutions as they intend to do in respect of their personal shareholdings in the Company, which, in aggregate, amount to 6,905,706 shares representing 0.58% of the issued ordinary share capital of the Company.

Yours faithfully

Andrew Allner

Chairman

11 March 2026

SIG plc

Registered Office: Adsetts House, 16 Europa View, Sheffield Business Park, Sheffield S9 1XH

Registered in England and Wales under Company Number: 00998314

SIG plc Notice of Annual General Meeting

Notice is hereby given that the Annual General Meeting (“AGM”) of the members of SIG plc (the “Company”) will be held at SIG West London, Mathisen Way, Poyle, Slough, SL3 0HB on 30 April 2026 at 9.30am (the “2026 AGM” or the “Meeting”) to consider and, if thought fit, to pass Resolutions 1 to 17 inclusive as ordinary resolutions and Resolutions 18 to 21 inclusive as special resolutions.

Ordinary Resolutions

Annual Report and Accounts

1. To receive the Company’s financial statements for the year ended 31 December 2025 together with the reports of the Directors and Auditor thereon.

Directors’ Remuneration Report

2. To approve the Annual Statement by the Chair of the Remuneration Committee and the Directors’ Remuneration Report for the year ended 31 December 2025 set out on pages 80 to 108 (inclusive) in the 2025 Annual Report and Accounts (excluding the Directors’ Remuneration Policy on pages 88 to 99).

Directors’ Remuneration Policy

3. To approve the Directors’ Remuneration Policy, as set out on pages 88 to 99 in the 2025 Annual Report and Accounts.

Amendments to the SIG plc Long Term Incentive Plan

4. That:
 - (a) the amendments to the rules of the SIG plc Long Term Incentive Plan (“LTIP”) summarised in the explanatory notes to this Notice contained in the Chairman’s Letter be approved (the amended LTIP rules having been produced to the Meeting and initialled by the Chairman for the purpose of identification); and
 - (b) the Board be authorised to do all acts and things which they may consider necessary or expedient for the purposes of bringing the amended LTIP rules into effect.

Election or re-election of Directors

5. To re-elect Andrew Allner as a Director.
6. To elect Pim Vervaat as a Director.
7. To re-elect Ian Ashton as a Director.
8. To re-elect Shatish Dasani as a Director.
9. To re-elect Bruno Deschamps as a Director.
10. To re-elect Kath Durrant as a Director.
11. To re-elect Simon King as a Director.
12. To re-elect Alan Lovell as a Director.
13. To re-elect Diego Straziota as a Director.

Re-appointment of Auditor

14. To re-appoint Ernst & Young LLP as Auditor to the Company, to hold office until the conclusion of the next general meeting at which financial statements are laid before the Company.

Auditor’s remuneration

15. To authorise the Audit & Risk Committee of the Board to determine the Auditor’s remuneration.

Political donations

16. That the Company and any subsidiaries of the Company at any time during the period for which this Resolution relates be and are hereby authorised for the purposes of Part 14 of the Companies Act 2006, during the period commencing on the date of the passing of this Resolution and ending on the date of the Company’s next Annual General Meeting (or, if earlier, at the close of business on 30 June 2027) to:

- (a) make political donations to political parties and/or independent election candidates, not exceeding £50,000 in total;
- (b) make political donations to political organisations other than political parties, not exceeding £50,000 in total; and
- (c) incur political expenditure not exceeding £50,000 in total,

provided that the aggregate amount of any such donations and expenditure shall not exceed £50,000.

For the purposes of this Resolution the terms “political donations”, “independent election candidates”, “political organisations”, “political expenditure” and “political party” have the meanings as set out in Sections 363 to 365 of the Companies Act 2006.

Authority to allot shares

17. That the Directors of the Company be and they are hereby generally and unconditionally authorised for the purposes of Section 551 of the Companies Act 2006 to exercise all the powers of the Company to allot shares in the Company and grant rights to subscribe for, or convert any security into, shares in the Company (“Rights”):

- (a) up to an aggregate nominal amount of £39,385,232; and
- (b) up to a further aggregate nominal amount of £39,385,232 provided that: (i) they are equity securities (within the meaning of Section 560(1) of the Companies Act 2006); and (ii) they are offered by way of a fully pre-emptive offer to (A) holders of ordinary shares on the register of members at such record dates as the Directors may determine where the equity securities respectively attributable to the interests of the ordinary shareholders are proportionate (as nearly as may be practicable) to the respective numbers of ordinary shares held or deemed to be held by them on any such record dates, and (B) holders of other equity securities if this is required by the rights of those securities or, if the Directors consider it necessary, as permitted by the rights of those securities, subject in either case to such exclusions or other arrangements as the Directors may deem necessary or expedient to deal with treasury shares, fractional entitlements or legal or practical problems arising under the laws of any territory or the requirements of any regulatory body or stock exchange or by virtue of shares being represented by depository receipts or any other matter,

provided that this authority shall expire at the end of the next Annual General Meeting of the Company after the passing of this Resolution or, if earlier, on 30 June 2027, save that the Company shall be entitled to make offers or agreements before the expiry of such authority which would or might require shares to be allotted or Rights to be granted after such expiry and the Directors shall be entitled to allot shares and grant Rights pursuant to any such offer or agreement as if this authority had not expired.

Special Resolutions

Disapplication of pre-emption rights

18. That, if Resolution 17 is passed, the Directors be and they are hereby empowered pursuant to Sections 570 and 573 of the Companies Act 2006 to allot equity securities (within the meaning of Section 560 of the Companies Act 2006) for cash either pursuant to the authority conferred by Resolution 17 above or by way of a sale of treasury shares as if Section 561(1) of the Companies Act 2006 did not apply to any such allotment or sale provided that this power shall be limited to:

- (a) the allotment of equity securities or sale of treasury shares in connection with a fully pre-emptive offer in favour of (A) the holders of ordinary shares on the register of members at such record dates as the Directors may determine where the equity securities respectively attributable to the interests of the ordinary shareholders are proportionate (as nearly as may be practicable) to the respective numbers of ordinary shares held or deemed to be held by them on any such record dates, and (B) the holders of other equity securities if this is required by the rights of those securities or, if the Directors consider it necessary, as permitted by the rights of those securities, subject in either case to such exclusions or other arrangements as the Directors may deem necessary or expedient to deal with treasury shares, fractional entitlements or legal or practical problems arising under the laws of any territory or the requirements of any regulatory body or stock exchange or by virtue of shares being represented by depository receipts or any other matter; and
- (b) in the case of the authorisation granted under Resolution 17(a), the allotment of equity securities or sale of treasury shares (otherwise than pursuant to sub-paragraph (a) of this Resolution 18) to any person or persons up to an aggregate nominal amount of £5,907,784 (being approximately 5% of the issued ordinary share capital of the Company as at 10 March 2026),

such authority to expire at the conclusion of the next Annual General Meeting of the Company after the passing of this Resolution or, if earlier, on 30 June 2027 but, in each case, prior to its expiry the Company shall be entitled to make offers or agreements, which would, or might, require equity securities to be allotted (and treasury shares to be sold) after the authority expires and the Directors shall be entitled to allot equity securities (and sell treasury shares) under any such offer or agreement as if the authority had not expired.

19. That if Resolution 17 is passed and in addition to any authority granted under Resolution 18, the Directors be and they are hereby empowered pursuant to Sections 570 and 573 of the Companies Act 2006, to allot equity securities (within the meaning of section 560 of the Companies Act 2006) for cash either pursuant to the authority conferred by Resolution 18 above or by way of a sale of treasury shares as if Section 561(1) of the Companies Act 2006 did not apply to any such allotment or sale, such authority to be:

- (a) limited to the allotment of equity securities or sale of treasury shares up to a nominal amount of £5,907,784 (being approximately 5% of the issued ordinary share capital of the Company as at 10 March 2026); and
- (b) used only for the purposes of financing (or refinancing, if the authority is to be used within twelve months after the original transaction) a transaction which the Board of the Company determines to be an acquisition or other capital investment of a kind contemplated by the Statement of Principles on Disapplying Pre-Emption Rights most recently published by the Pre-Emption

Group prior to the date of this notice, or for any other purposes as the Company in general meeting may at any time by special resolution determine,

such authority to expire at the conclusion of the next Annual General Meeting of the Company after the passing of this Resolution or, if earlier, on 30 June 2027, but in each case prior to its expiry the Company may make offers, and enter into agreements, which would, or might, require equity securities to be allotted (and treasury shares to be sold) after the authority expires and the Board may allot equity securities (and sell treasury shares) under any such offer or agreement as if the authority had not expired.

Purchase of own shares

20. That the Company be generally and unconditionally authorised, pursuant to and in accordance with Sections 693 and 701 of the Companies Act 2006, to make market purchases (as defined in Section 693(4) of the Companies Act 2006) of up to 118,155,697 ordinary shares of 10p each in the capital of the Company (being approximately 10% of the current issued ordinary share capital of the Company as at 10 March 2026) on such terms and in such manner as the Directors of the Company may from time to time determine, provided that:

- (a) the amount paid for each ordinary share (exclusive of expenses) is an amount equal to the higher of: (i) 105% of the average of the middle market quotations for an ordinary share of the Company as derived from the Daily Official List of the London Stock Exchange plc for the five business days immediately preceding the day on which such share is contracted to be purchased; and (ii) the higher of the price of the last independent trade of an ordinary share and the highest current independent bid for an ordinary share on the trading venues where the purchase is carried out;
- (b) the minimum price which may be paid for an ordinary share (exclusive of expenses) is 10p; and
- (c) the authority herein contained shall expire at the conclusion of the next Annual General Meeting of the Company after the passing of this Resolution or, if earlier, on 30 June 2027 provided that the Company may, before such expiry, make a contract to purchase its ordinary shares which would or might be executed wholly or partly after such expiry, and the Company may make a purchase of its ordinary shares in pursuance of any such contract as if the authority conferred hereby had not expired.

Notice of General Meetings

21. That a general meeting of the Company, other than an annual general meeting, may be called on not less than 14 clear days' notice.

By order of the Board

Andrew Watkins

Group General Counsel & Company Secretary
11 March 2026

SIG plc

Registered Office: Adsetts House, 16 Europa View, Sheffield Business Park, Sheffield S9 1XH

Registered in England and Wales under Company Number: 00998314

SIG plc Notice of Annual General Meeting continued

Important information

Location



1. A member entitled to attend and vote at the Meeting is entitled to appoint one or more proxies to exercise all or any of their rights to attend, speak and vote at the Meeting. A member can appoint more than one proxy in relation to the Meeting, provided that each proxy is appointed to exercise the rights attaching to different shares held by them.
2. A proxy need not also be a member of the Company but must attend the Meeting in person. A Form of Proxy may accompany this Notice of Annual General Meeting and the notes to the Form of Proxy set out the details of how to appoint a proxy.
3. A copy of this Notice has been sent for information only to persons who have been nominated by a member to enjoy information rights under Section 146 of the Companies Act 2006 (“**Nominated Person**”). The rights to appoint a proxy cannot be exercised by a Nominated Person: they can only be exercised by the member. However, a Nominated Person may have a right under an agreement between him/ her and the member by whom he/she was nominated to be appointed as a proxy for the Meeting or to have someone else so appointed. If a Nominated Person does not have such a right or does not wish to exercise it, he/she may have a right under such an agreement to give instructions to the member as to the exercise of voting rights. Nominated Persons are reminded that they should contact the registered holder of their shares (and not the Company) on matters relating to their investments in the Company.
4. To appoint a proxy or proxies shareholders must complete: (a) the Form of Proxy and return it, together with the power of attorney or other relevant authority (if any) under which it is signed, or a certified copy of the same to Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol, BS99 6ZY, or by using the reply-paid envelope provided; or (b) a CREST proxy instruction as detailed below; or (c) an online proxy appointment at www.eproxyappointment.com (you will need your unique PIN and Shareholder Reference Number, together with the Control Number, printed on the Form of Proxy), in each case so that it is received no later than 9.30am on 28 April 2026. The appointment of a proxy will not preclude a member from attending and voting in person. If a member attends the Meeting in person, his proxy appointment will automatically be terminated.
5. A member may change proxy instructions by returning a new proxy appointment using the methods set out above. Where a member has appointed a proxy using the hard-copy Form of Proxy and would like to change the instructions using another hard-copy proxy form, please contact Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol, BS99 6ZY. The deadline for receipt of proxy appointments in paragraph 4 above also applies in relation to amended instructions. Any attempt to terminate or amend a proxy appointment received after the relevant deadline will be disregarded. Where two or more valid separate appointments of proxy are received in respect of the same share in respect of the Meeting, the one which is last received shall be treated as replacing and revoking the other or others. In the case of joint holders, where more than one of the joint holders purports to appoint a proxy, only the appointment submitted by the most senior holder will be accepted. Seniority is determined by the order in which the names of the joint holders appear in the Company’s register of members in respect of the joint holding (the first name being the most senior). You must inform the Company’s Registrars in writing of any termination of the authority of a proxy.
6. In conjunction with its Registrars, the Company has in place a facility to allow each shareholder to register proxy votes electronically. Detailed information of how to do this is set out on the Form of Proxy. A member can register proxy votes electronically by either logging on to the Registrars’ website, www.eproxyappointment.com and following the instructions, or CREST members may register proxy votes following the procedures set out in the CREST Manual.
7. A “Vote withheld” is not a vote at law, which means that the vote will not be counted in the proportion of votes “For” and “Against” the relevant Resolution. A shareholder who does not give any voting instructions in relation to a Resolution should note that his/ her proxy will have authority to vote or withhold a vote on that Resolution as he/she thinks fit. A proxy will also have authority to vote or to withhold a vote on any other business (including amendments to Resolutions) which properly come before the 2026 AGM as he/she thinks fit.
8. CREST members who wish to appoint a proxy or proxies through the CREST electronic proxy appointment service may do so for the Meeting and any adjournment(s) of the Meeting by using the procedures described in the CREST Manual. CREST Personal Members or other CREST Sponsored Members and those CREST members who have appointed a voting service provider(s) should refer to their CREST sponsor or voting service provider(s), who will be able to take the appropriate action on their behalf. In order for a proxy appointment or instruction made using the CREST service to be valid, the appropriate CREST message (a “**CREST Proxy Instruction**”) must be properly authenticated in accordance with Euroclear UK & International’s specifications and must contain the information required for such instructions, as described in the CREST Manual. The message, regardless of whether it constitutes the appointment of a proxy or an amendment to the instruction given by a previously appointed proxy must, in order to be valid, be transmitted so as to be received by the Company’s agent (ID 3RA50) by the latest time(s) for receipt of proxy appointments set out above. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp applied to the message by the CREST Applications Host) from which the Company’s agent is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST. After this time any change of instructions to proxies appointed through CREST should be communicated to the appointee through other means.

9. CREST members and, where applicable, their CREST sponsors or voting service providers should note that Euroclear UK & International does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy Instructions. It is the responsibility of the CREST member concerned to take (or, if the CREST member is a CREST Personal Member or sponsored member or has appointed a voting service provider(s), to procure that his CREST sponsor or voting provider(s) take(s) such action as is necessary to ensure that a message is transmitted by means of the CREST system by any particular time. In this connection, CREST members and, where applicable, their CREST sponsors or voting service providers are referred, in particular, to those sections of the CREST Manual concerning practical limitations of the CREST system and timings. The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.
10. To be entitled to attend and vote at the Meeting, shareholders must be registered on the register of members of the Company at 6pm on 28 April 2026 (or, if the Meeting is adjourned, at 6pm on the date which is two working days prior to the adjourned meeting). Changes to entries on the register after this time shall be disregarded in determining the rights of any person to attend and vote (and the number of votes they may cast) at the Meeting or adjourned meeting.
11. As at 10 March 2026 (the latest practicable date prior to the publication of this document), the Company's issued share capital consists of 1,181,556,977 ordinary shares, carrying one vote each. As at that date, the Company holds no shares in treasury. Therefore, the total voting rights in the Company are 1,181,556,977.
12. Copies of the Executive Directors' service contracts and the letters of appointment of the Non-Executive Directors together with the rules of the SIG Long Term Incentive Plan (marked up to show the amendments for which approval is sought at the 2026 AGM) will be available for inspection at the location of the 2026 AGM for the period from 15 minutes immediately before the 2026 AGM until its conclusion. The following documents will be available for inspection during normal business hours at the registered office of the Company:
- a copy of the Articles of Association of the Company;
 - copies of the Executive Directors' service contracts;
 - copies of letters of appointment of the Non-Executive Directors; and
 - letters of indemnity for each of the Directors.
13. Please note that the Company takes all reasonable precautions to ensure no viruses are present in any electronic communication it sends out but the Company cannot accept responsibility for loss or damage arising from the opening or use of any email or attachments from the Company and recommends that shareholders subject all messages to virus checking procedures prior to use. Any electronic communication received by the Company, including the lodgment of an electronic Form of Proxy, that is found to contain any virus will not be accepted.
14. Voting on all Resolutions will be conducted by way of a poll rather than on a show of hands. This will result in a more accurate reflection of the views of shareholders by ensuring that every vote is recognised, including the votes of all shareholders who are unable to attend the Meeting but who appoint a proxy for the Meeting. On a poll, each shareholder has one vote for every share held. As soon as practicable following the 2026 AGM, the results of the voting at the Meeting and the numbers of proxy votes cast for and against and the number of votes actively withheld in respect of each of the Resolutions will be announced via a Regulatory Information Service and also placed on the Company's website www.sigplc.com.
15. A member of the Company which is a corporation may authorise a person or persons to act as its representative(s) at the 2026 AGM. In accordance with the provisions of the Companies Act 2006, each such representative may exercise (on behalf of the corporation) the same powers as the corporation could exercise if it were an individual member of the Company, provided that they do not do so in relation to the same shares.
16. Members satisfying the thresholds in Section 527 of the Companies Act 2006 can require the Company to publish a statement on its website setting out any matter relating to: (a) the audit of the Company's accounts (including the Auditor's Report and the conduct of the audit) that are to be laid before the Meeting; or (b) any circumstances connected with an auditor of the Company ceasing to hold office since the last AGM, that the members propose to raise at the Meeting. The Company cannot require the members requesting the publication to pay its expenses. Any statement placed on the website must also be sent to the Company's Auditor no later than the time it makes its statement available on the website. The business which may be dealt with at the Meeting includes any statement that the Company has been required to publish on its website.
17. The Company must cause to be answered at the Meeting any question relating to the business being dealt with at the Meeting which is put by a member attending the Meeting, except (i) if to do so would interfere unduly with the preparation for the Meeting or involve the disclosure of confidential information, (ii) if the answer has already been given on a website in the form of an answer to a question, or (iii) if it is undesirable in the interests of the Company or the good order of the Meeting that the question be answered. Shareholders are reminded that unacceptable behaviour will not be tolerated at the Meeting and will be dealt with appropriately by the Chairman.
18. The contents of this Notice of AGM and all the information required by Section 311A of the Companies Act 2006 will be available on the Company's website www.sigplc.com.
19. You may not use any electronic address provided in this Notice of AGM to communicate with the Company for any purposes other than those expressly stated.
20. Your personal data includes all data provided by you, or on your behalf, which relates to you as a shareholder, including your name and contact details, the votes you cast and your Shareholder Reference Number (attributed to you by the Company). The Company determines the purposes for which and the manner in which your personal data is to be processed. The Company and any third party to which it discloses the data (including the Company's Registrar) may process your personal data for the purposes of compiling and updating the Company's records, fulfilling its legal obligations and processing the shareholder rights you exercise. A copy of the Company's privacy policy can be found at www.sigplc.com/about-us/corporategovernance/our-policies.

Biographical details for each Director seeking election or re-election



Andrew Allner
Non-Executive
Chairman¹

R N

Appointed as Non-Executive Chairman on 1 November 2017.

Career and experience

Andrew brings extensive experience serving on the boards of publicly listed companies as Chairman and as a Non-Executive Director. He was previously Chairman at Shepherd Building Group Limited, Eco Buildings Group plc, The Go-Ahead Group plc and Marshalls plc, and a Non-Executive Director at Northgate plc, AZ Electronic Materials SA and CSR plc. Andrew has held executive roles as Group Finance Director of RHM plc and CEO of Enodis plc. He has also held senior executive positions with Dalgety plc, Amersham International plc and Guinness plc. He has significant experience in managing and navigating challenging situations.

Key strengths

Substantial board, leadership, strategy, international and general management, corporate transaction, governance and accounting expertise.

Key external appointments

Chair of the McAvoy Group.



Pim Vervaat
Chief Executive Officer
and Chair designate

Appointed as an Executive Director, Chief Executive Officer and Chair designate on 1 October 2025.

Career and experience

Pim brings extensive leadership experience to the Board having served as Chief Executive Officer of large-scale European industrial companies in both the UK listed sector and private equity ownership. Pim was previously CEO of Constantia Flexibles, a multinational €2 billion turnover flexible packaging company. Prior to that he served as CEO of the UK listed plastics products business, RPC Group plc, from 2013 to 2019, where he also served as CFO from 2007 to 2013. Pim is currently Senior Independent Director of Luceco plc, a UK listed company offering wiring accessories, LED lighting, portable power and other products.

Key strengths

Significant experience of operating decentralised European businesses and a strong track record of delivering shareholder value.

Key external appointments

Senior Independent Director of Luceco plc.



Ian Ashton
Chief Financial Officer

Appointed as an Executive Director and Chief Financial Officer on 1 July 2020.

Career and experience

Prior to joining SIG, Ian served as Chief Financial Officer at Low & Bonar plc until its acquisition by the Freudenberg Group. Before that, he was Chief Financial Officer of Labviva LLC, a US-based technology company. Ian spent a significant portion of his career at Smith & Nephew plc, where he held various senior finance positions in the UK, USA, and Asia. Ian is a qualified chartered accountant and began his career at Ernst & Young LLP. Ian brings extensive UK and international financial and accounting expertise to the Board and to his role as Chief Financial Officer.

Key strengths

Broad global experience in a series of financial leadership roles. A strong track record in corporate transactions, driving change, accounting/finance and stakeholder engagement with significant international experience.

Key external appointments

None.



Kath Durrant
Senior Independent
Director

A R N I

Appointed as an Independent Non-Executive Director and Remuneration Committee Chair on 1 January 2021. Appointed as Senior Independent Director in September 2023.

Career and experience

Kath has held senior roles at GlaxoSmithKline plc and AstraZeneca plc. She was formerly Group Human Resources Director at Rolls Royce plc and Ferguson plc and served as Chief Human Resources Officer of CRH plc. She has served as a Non-Executive Director and Chair of the Remuneration Committee of Vesuvius plc, Renishaw plc and Calisen plc. Kath brings substantial leadership experience across a range of businesses and has a strong track record of chairing the remuneration committees of publicly listed companies.

Key strengths

Strong leadership and human resources experience across a range of businesses, transformation and change management, construction industry and international experience.

Key external appointments

Non-Executive Director and Remuneration Committee Chair at Essentra plc and Anglian Water Services Limited.



Alan Lovell
Non-Executive Director

A R N I

Appointed as an Independent Non-Executive Director on 1 August 2018.

Career and experience

Alan brings extensive leadership experience to the Board, having served as Chief Executive Officer at six companies, including Jarvis plc and Costain Group plc. He has also been Chair of several listed companies and of Interserve Group Limited, Progressive Energy Ltd and the Consumer Council for Water.

Key strengths

Significant listed company Board experience. Accounting and finance, corporate transactions and extensive construction industry and turnaround experience in the UK and Europe.

Key external appointments

Chair of the Environment Agency.

1. Independent on appointment.

Committee key

A Audit & Risk Committee

N Nominations Committee

● Chair of Committee

R Remuneration Committee

I Independent Director



Bruno Deschamps
Non-Executive Director

R N

Appointed as a Non-Executive Director on 10 July 2020.

Career and experience

Bruno is an Operating Advisor to CD&R LLP and the Chairman and CEO of Entrepreneurs Partners LLP. He is a former Chairman of Diversey (USA) and Kloeckner Pentaplast (Germany). He has served as Managing Partner of 3i Plc Group, Operating Partner of CD&R where he played a pivotal role in the firm's investments in Brakes, as Chairman, and CEO in Culligan, Rexel and VWR. Bruno was president and COO of Ecolab Inc (USA), and President and CEO of Henkel Ecolab, Teroson GmbH, VP Henkel Industrial Adhesives (Germany), and Chairman and CEO of SAIM (France). Bruno is a Knight of the Legion d'Honneur (France).

Key strengths

Deep industrial knowledge, corporate transactions, and extensive experience in driving and overseeing improved company performance.

Key external appointments

Directorships in the following CD&R portfolio companies: Kalle GmbH, OCS Group and Wolseley, of which he is also Chairman.



Shatish Dasani
Non-Executive Director

A R N I

Appointed as an Independent Non-Executive Director and Chair of the Audit & Risk Committee on 1 February 2021.

Career and experience

Shatish has over 30 years' experience in senior public company finance roles across various sectors, including building materials, advanced electronics, engineering, general industrial, business services, construction, and infrastructure. He also has extensive international experience including as a regional CFO in South America. He was previously Chief Financial Officer of Forterra plc and TT Electronics plc and has served as an alternative Non-Executive Director for Camelot Group plc and as a Public Member at Network Rail plc.

Key strengths

Strategy development and execution, performance improvement, financial management, corporate finance, mergers and acquisitions. Sector experience of building materials, advanced electronics, general industrial, business services and infrastructure.

Key external appointments

Senior Independent Director and Audit & Risk Committee Chair of Renew Holdings plc. Non-Executive Director and Audit & Risk Committee Chair at Speedy Hire plc and Genuit Group plc. Trustee and Chair of UNICEF UK.



Simon King
Non-Executive Director

A R N I

Appointed as an Independent Non-Executive Director on 1 July 2020. Simon is the Designated Non-Executive Director for Workforce Engagement.

Career and experience

Simon most recently served as a Non-Executive Director for Headlam Group plc. Simon has extensive experience in the construction sector having served on the Travis Perkins Executive Board and as CEO of Wickes. Previously, he worked at Walmart as Chief Operating Officer of Asda and served as CEO at Savola Group Middle East. Simon has held CEO positions for Tesco in Turkey and South Korea, where he led the joint venture with Samsung. Before his role at Tesco South Korea, Simon served as Chief Commercial Officer for Tesco in central Europe.

Key strengths

Over 36 years' experience leading international teams, building products distribution experience, change management, retail and distribution, marketing, technology/digital and stakeholder engagement experience, particularly in the workforce.

Key external appointments

Non-Executive Director at James Donaldson Group Ltd and Chairman at Smoking Lobster Restaurants (Isle of Wight).



Diego Straziota
Non-Executive Director

Appointed as a Non-Executive Director on 4 May 2023.

Career and experience

Diego is a Managing Director at CD&R LLP and holds a directorship in Wolseley, a CD&R portfolio company. Since joining CD&R in 2017 Diego has played an instrumental role in CD&R's investments in Opella, UDG and the subsequent separation of UDG from Inizio and Sharp, Westbury Street Holdings and Wolseley. Diego is responsible for investment activities in European Industrials at CD&R. Prior to joining CD&R, he worked in the private equity division of Blackstone.

Key strengths

Diego possesses a wealth of sector-specific knowledge and has a track record in strategy development and corporate transactions. His expertise extends to driving and overseeing improvements in company performance.

Key external appointments

Holds a Directorship in Wolseley, a CD&R portfolio company.

Notes